Decision on final candidate for inaugural head of National University Corporation Institute of Science Tokyo

The Joint Meeting for Selection of Head of National University Corporation Institute of Science Tokyo ("the Joint Meeting"), held on June 18, 2024, selected the final candidate for the inaugural head of National University Corporation Institute of Science Tokyo ("the Candidate") as below, in accordance with the Rules on Selection of Head of National University Corporation Institute of Science Tokyo ("the Rules").

1. Candidate's name and current position

Naoto Ohtake, professor and director-general of the Institute of Innovative Research, Tokyo Institute of Technology

2. Term of office

From October 1, 2024, to March 31, 2028 (3 years and 6 months)

3. Reasons for selection

In accordance with the Selection Criteria for the Inaugural Head of National University Corporation Institute of Science Tokyo ("the Criteria"), established by the Joint Meeting on February 22, 2024 and prescribing the qualities and capabilities expected of the inaugural head, the Joint Meeting comprehensively reviewed the nomination documents, statements of intent, biographies of all the candidates, and the outcomes of the related hearings and Q&A sessions.

Based on the above procedure, the Joint Meeting selected Naoto Ohtake as the Candidate, as he was judged to be the most suitable to lead the management of the integrated corporation, strongly satisfying the Criteria in the following ways:

- i. The Candidate presented a clear and inspiring vision to "create a better future through science," demonstrating foresight and presenting a well-structured, practical plan for the new university, including priority fields of research and the development of specialized personnel.
- ii. The Candidate has the qualities and track record necessary to take leadership in industryacademia collaborations, and more widely, international research networks.
- iii. The Candidate possesses the insight and passion expected of the inaugural head of an

organization aiming to establish "free and equal human relationships" and the foundation for academia that is open to society. He further has strong leadership skills, tactful communication capabilities, and a youthful vitality, all of which will be advantageous in forging a vibrant future for an international university of research excellence.

4. Selection procedure

1st Joint Selection Meeting, January 24, 2024

- Election of the chairperson(s), appointment of the member(s) authorized to act on their behalf
- Confirmation of management processes at the two universities and the background leading up to the integration
- Confirmation of the issues to be discussed in preparation for the integration
- Discussion on the draft Rules
- Discussion on the draft Criteria

2nd Joint Selection Meeting, February 22, 2024

- Deliberation and decision on the Criteria
- Deliberation and decision on the Rules
- Deliberation and decision on the Detailed Regulations on Implementation of Selection Process for Head of National University Corporation Institute of Science Tokyo
- Deliberation and decision on public announcements regarding the selection

Public Announcement on Selection of Head of National University Corporation Institute of Science Tokyo, February 22, 2024

Call for Nominations for Candidates for Head of National University Corporation Institute of Science Tokyo, February 26 to March 21, 2024

3rd Joint Selection Meeting with written deliberation from March 27 to 29, 2024

- Screening and decision on the selection of the first-round candidates
- Deliberation and decision on the announcement of the first-round candidates

Publication of names, affiliations, and job titles of the first-round candidates, April 2, 2024

4th Joint Selection Meeting, April 8, 2024

- Screening and decision on the selection of the second-round candidates, with three

individuals selected

- Deliberation and decision on the method for accepting questions from eligible nominators
- Deliberation and decision on how to conduct the hearing and Q&A session pertaining to the statements of intent of the second-round candidates in the form of a public hearing for internal viewers
- Exchange of opinions regarding matters such as the selection of the Candidate

Publication of names, affiliations, job titles, statements of intent, and biographies of the second-round candidates, April 10, 2024

Call for questions regarding the statements of intent of the second-round candidates, April 10 to April 19, 2024

5th Joint Selection Meeting, May 8, 2024

- Hearing and Q&A session pertaining to the statements of intent of the second-round candidates in the form of a public hearing for internal viewers
- Exchange of opinions based on the outcomes of the public hearing, etc.

6th Joint Selection Meeting, June 3 and 7, 2024

- Consultation with departments of Tokyo Medical and Dental University and Tokyo Institute of Technology, etc.

7th Joint Selection Meeting, June 13, 2024

- Q&A session with the second-round candidates
- Selection of the Candidate
- Deliberation on establishing the position of provost

8th Joint Selection Meeting, June 18, 2024

- Decision on selection of the Candidate
- Deliberation and decision on the establishment of the position of provost
- Deliberation and decision on the content of public announcements regarding the selection of the Candidate, etc.

5. Decision to establish the position of provost

The Joint Meeting concluded that an organizational structure that firmly links management and academic affairs is essential for realizing the harmonious integration of Tokyo Medical and Dental University and Tokyo Institute of Technology, and for swiftly maximizing the benefits. Specifically, it is desirable to have a structure in which a president oversees the corporation and a provost oversees the university. Their respective duties and authorities should be clearly stipulated in relevant regulations that also mandate the involvement of an appropriate President Nomination and Scrutiny Committee in the procedure for selecting the president and appointing the provost.

At the time of the integration in particular, it is important that a candidate from one of the two universities serves as president of the integrated corporation, and one from the other university serves as provost of the new university, based on mutual understanding between the two universities. The president and the provost will cooperate on an equal footing and focus on creating a new type of university, which no other university in Japan has been able to achieve, as stipulated in the Basic Agreement on Integration of Corporations and Universities concluded between the two universities.

As such, the Joint Meeting has decided to establish the position of provost at National University Corporation Institute of Science Tokyo to strengthen its management and operations.

> June 19, 2024 Joint Meeting for Selection of Head of National University Corporation Institute of Science Tokyo